

**THE SCOTTISH SPORTS ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)  
MANAGEMENT INFORMATION  
FOR THE YEAR ENDED 31 MARCH 2016**

**THE SCOTTISH SPORTS ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)  
DETAILED INCOME & EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31 MARCH 2016**

		<b>2016</b>		<b>2015</b>
	£	£	£	£
<b>Income</b>				
Subscriptions		21,296		18,325
Patronages		5,774		4,778
Shared service income		43,000		19,167
Sports Scotland Grants Receivable		72,000		72,000
Sundry income		5,344		10,647
		<u>147,414</u>		<u>124,917</u>
<b>Direct costs</b>	122,001		110,999	
<b>Administrative expenses</b>	10,947		10,831	
		<u>(132,948)</u>		<u>(121,830)</u>
<b>Surplus</b>		14,466		3,087
<b>Other interest receivable and similar income</b>				
Bank interest		68		52
<b>Amounts written off investments</b>				
Amounts written off unlisted investments		-		(2)
<b>Surplus before taxation</b>	9.86%	<u>14,534</u>	2.51%	<u>3,137</u>

**THE SCOTTISH SPORTS ASSOCIATION**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**SCHEDULE OF DIRECT COSTS AND ADMINISTRATIVE EXPENSES**  
**FOR THE YEAR ENDED 31 MARCH 2016**

	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>
<b>Direct expenses</b>		
Staff salaries	51,957	39,754
Directors' remuneration	41,511	37,868
Staff NI	5,900	5,449
Directors' pension costs	2,443	2,272
Staff pension costs	941	1,462
Rent	4,617	3,496
Insurance	1,674	1,681
subscriptions	658	510
Telephone, mobiles and internet	1,001	1,385
IT maintenance and system costs	942	3,619
Website costs	820	475
Printing, postage and stationary	1,541	4,327
Conference costs	5,372	3,276
Party conferences	2,357	2,982
Project costs	267	2,443
	<u>122,001</u>	<u>110,999</u>
<b>Administrative expenses</b>		
Recruitment costs	1,218	753
Meeting expenses	1,923	3,508
Staff travel and accommodation	4,115	4,187
Accountancy	960	880
Sundry expenses	1,608	879
Depreciation on FF & E	224	225
Depreciation on computer equipment	899	399
	<u>10,947</u>	<u>10,831</u>